

# Delegation without Downloading?

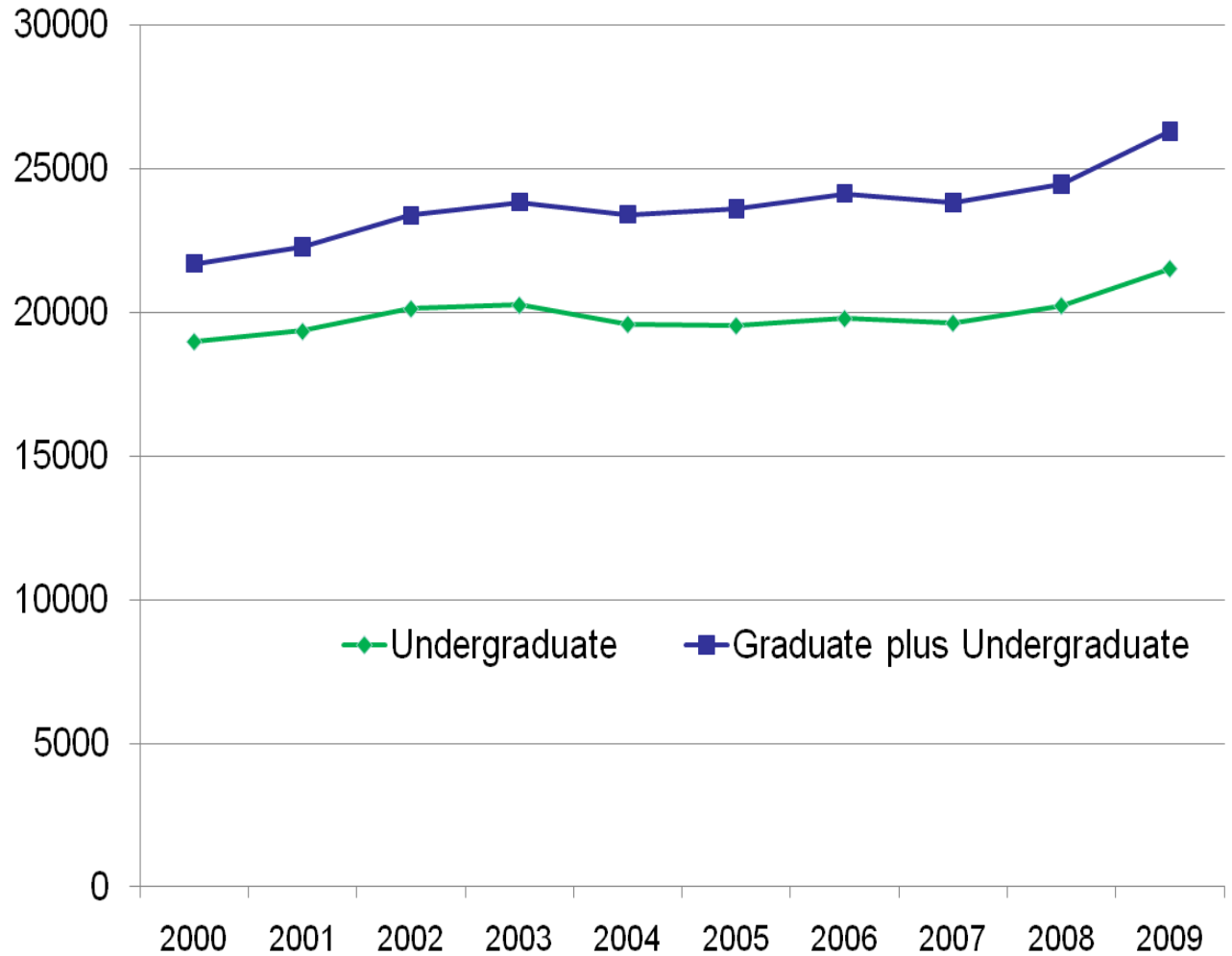
WELCOME to the University of  
Calgary!



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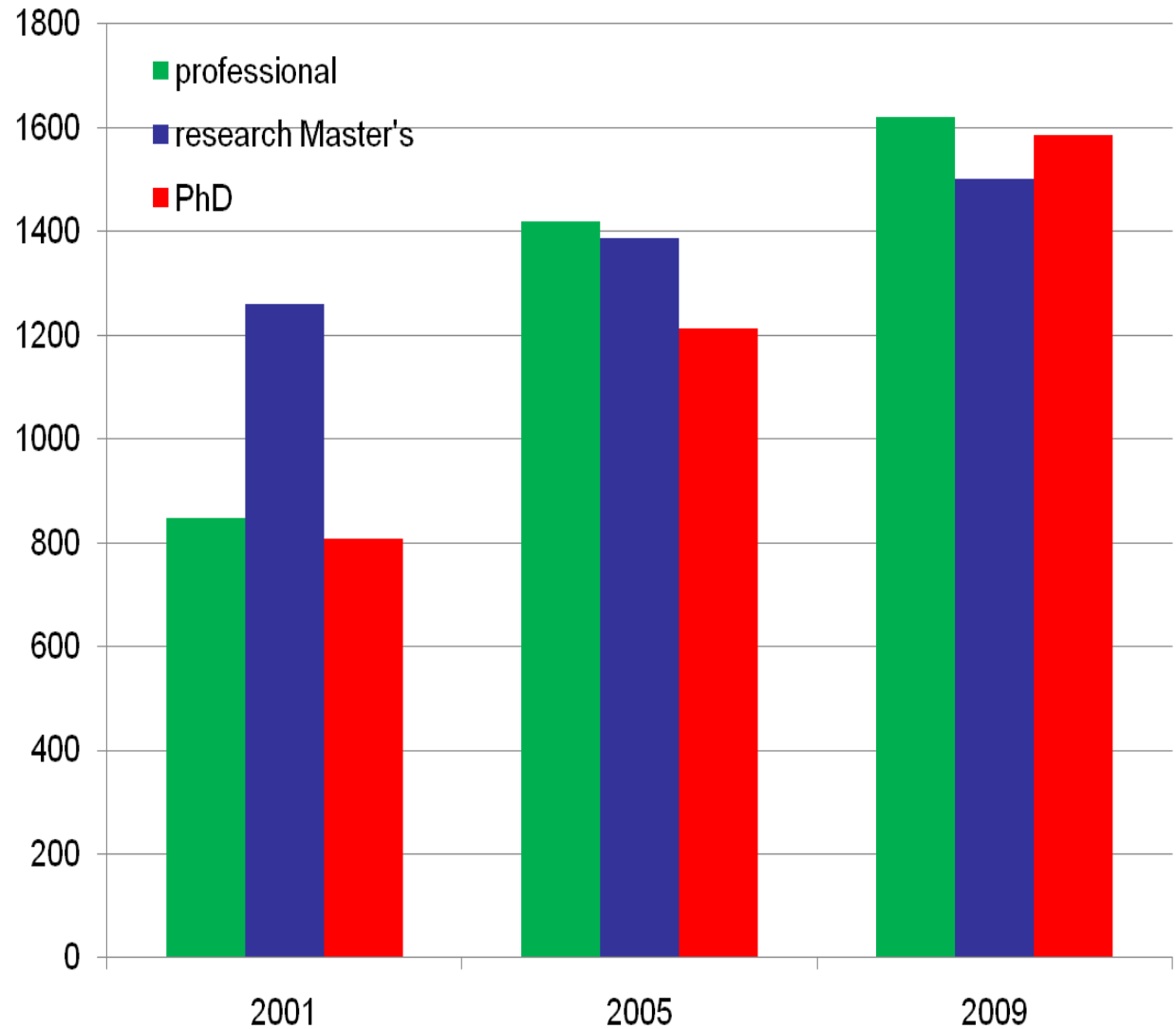
From the Faculty of Graduate Studies

# Full Time Enrolment



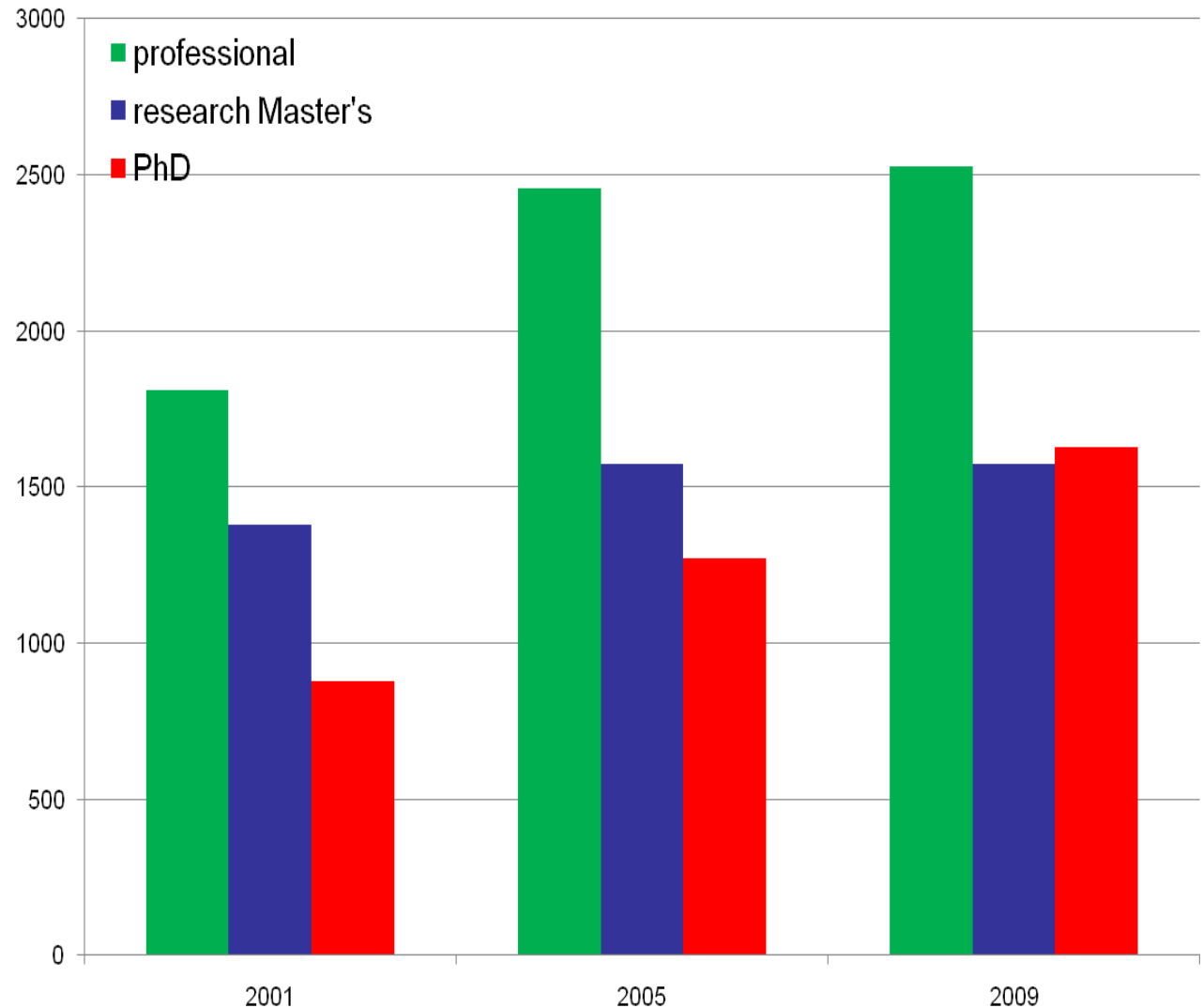
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# Change over time of full-time graduate student enrolment, by type of program



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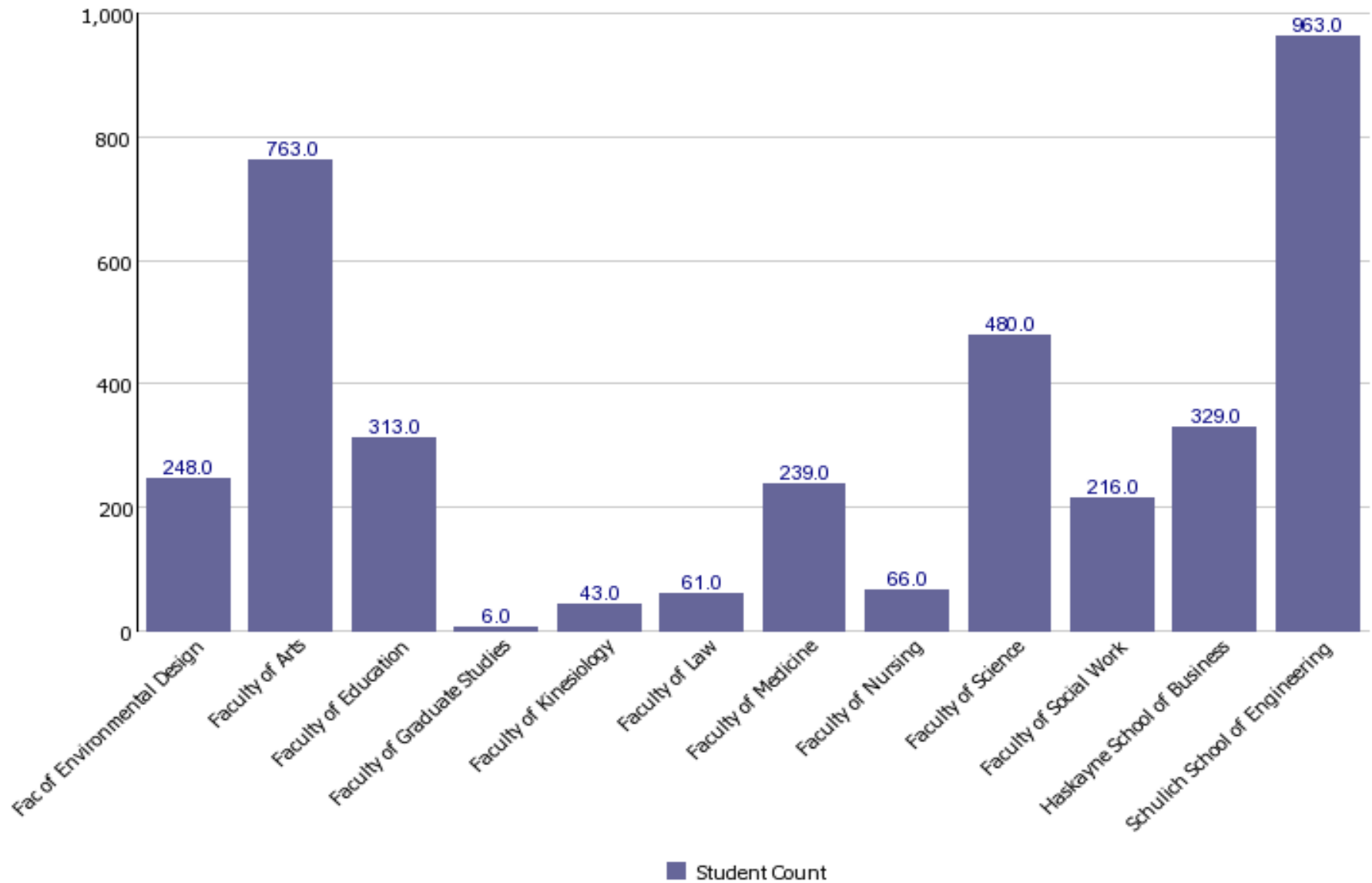
# Change over time of total graduate enrolment (f-t and p-t), by type of program



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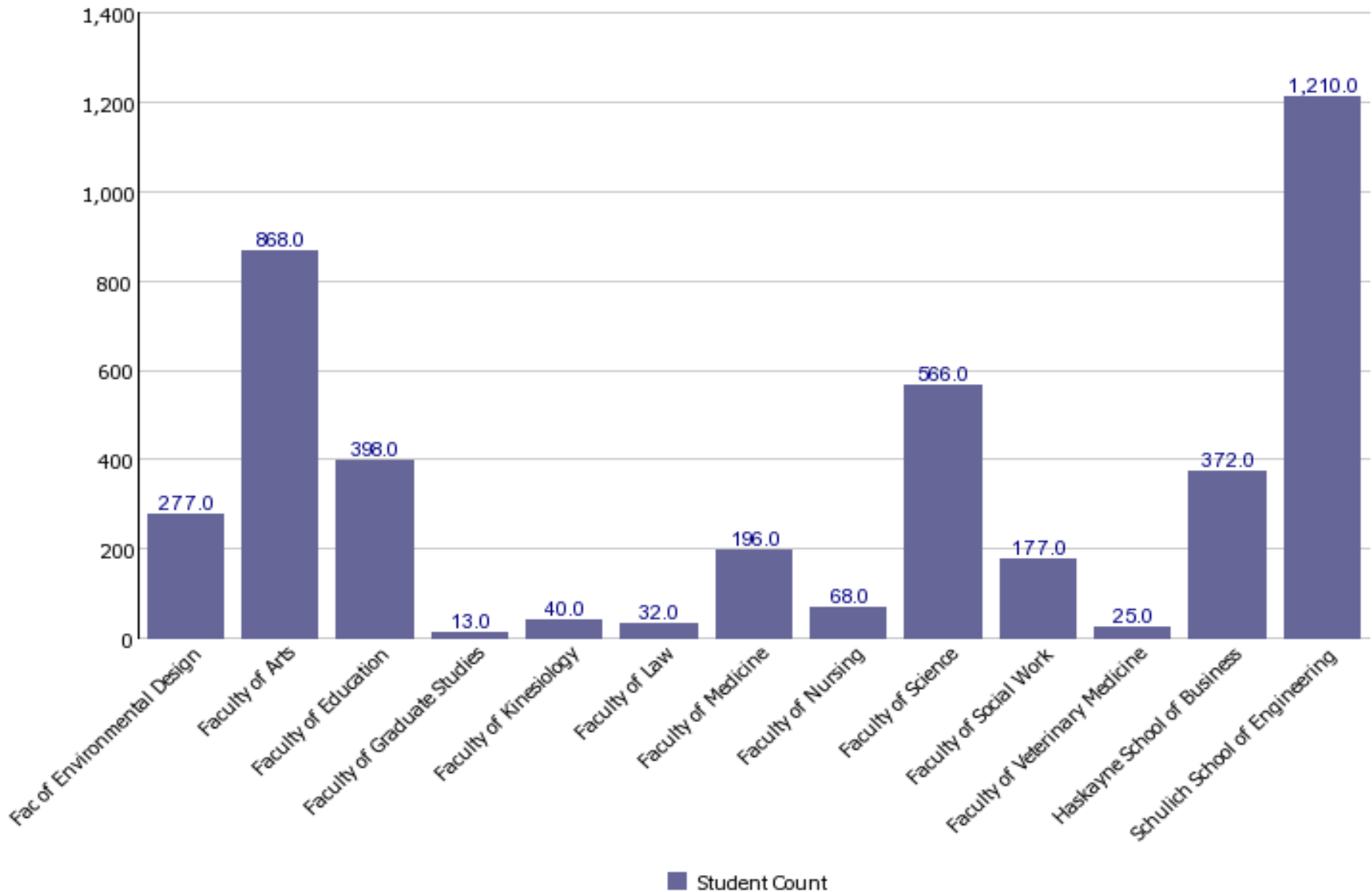
# Applications, Admissions and New Enrolment for Fall 2008

## Graduate Application Chart Information



# Applications, Admissions and New Enrolment for Fall 2010

## Graduate Application Chart Information



# Challenges



- Student System Implementation
- Resource Cuts in FGS and Departments
- Customisation of practice by Departments
- Increased competition



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# More Challenges.....

Competition means we need:

- A quick offer
- A clear offer
- An offer with Funding
- A robust support process



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# Analysis



How to achieve these?

- Analyse current process
- Identify duplication
- What do others do?



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Options

# Options?

**FGS can do it all**

...

**CENTRALISE!**



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# More Options....

**FGS is not a Superpower**

....

**DELEGATE AND  
SUPPORT!**



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# Goals?



What are we trying to get to?

- A quick offer
- A clear offer
- An offer with Funding
- A robust support structure



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# Pilot Project – February 2009

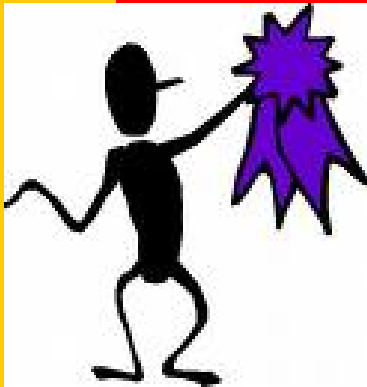


- FGS Council support
- Small group of strong programs
- Communication – Listen and Act
- Audit template and review



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# Early Results

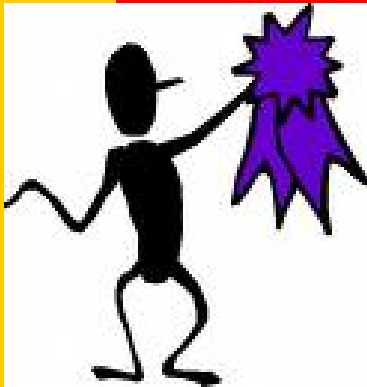


- Mixed reception
- No “wrong” admissions
- Increased need for front end support
- Increased pressure for some administrators
- Support for Success



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# One year later...



- More than half of all grad programs participating
- Programs have more authority and accountability
- Delegate = Empower
- Shift in FGS role to education and support



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# What are we trying to get to?



- A quick offer
- A clear offer
- An offer with Funding
- A robust support structure



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**GOOD DECISIONS =  
SUCCESSFUL STUDENTS**